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2016 - Pilot Supply, Regulatory Compliance, & Training Equipment

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The Pilot Staffing Challenge

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The Pilot Staffing Challenge

Horizon Air Flight Operations March, 2016



Pilot Shortage Halves Republic Airways Stock

"Regional carrier cites stiffer FAA qualifications, labor dispute with its pilots. Republic Airways Holdings Inc. said a worsening pilot shortage is forcing it to cut its flying for big U.S. airlines, hurting the regional carrier's profit and sending its stock plummeting by half."

Jack Nicas
The Wall Street Journal



Pilot Hiring Needs of Alaska and Horizon



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Five year forecast: AS & QX Crew Requirements

	2016	2017	2018	2019	2020
QX Active Pilots w/ Growth	600	607	628	646	646
AS Hiring Needs from QX pilots	39	33	55	48	79
Total QX Hires Needed	114	119	159	148	168
% increase in QX Hires needed vs. 2016		4%	39%	30%	47%
AS Total New Hire Forecast	130	110	184	160	264

Pilot Supply Sources





Horizon New Hire Forecast

SOURCE	2015	2016	2017	2018	2019
University / Flight Instructor (FAR 141)	38%	40%	50%	65%	70%
Military	18%	15%	10%	10%	5%
Other airline	12%	10%	10%	5%	5%
Part 135	12%	15%	15%	10%	10%
Other	20%	20%	15%	10%	10%

*source: 2015 Horizon AQP data

Thank you

Horizon Air Flight Operations

March 14, 2016