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Flight Services: 2015 Pilot & Technician Outlook

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Market trends



Growth driven by emerging economies, LCCs



Market much more diverse, balanced



Continued strong replacement demand



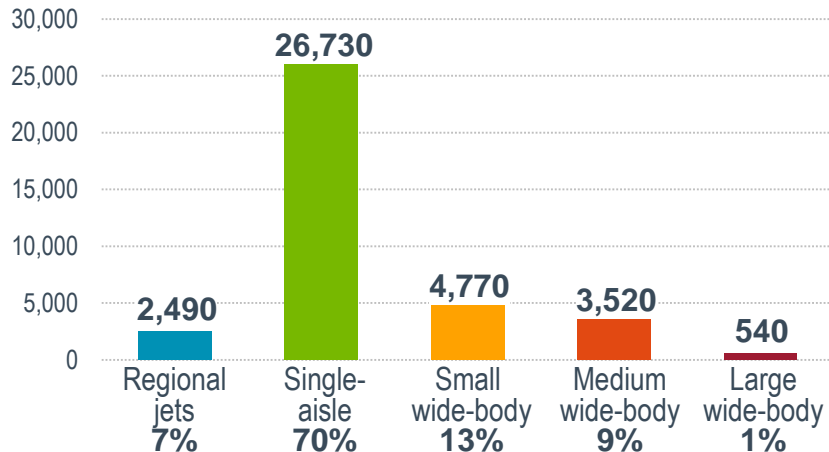
New airplanes, capabilities opening new markets

Airlines will need 38,000 new airplanes valued at \$5.6 trillion



Airplane deliveries: 38,050

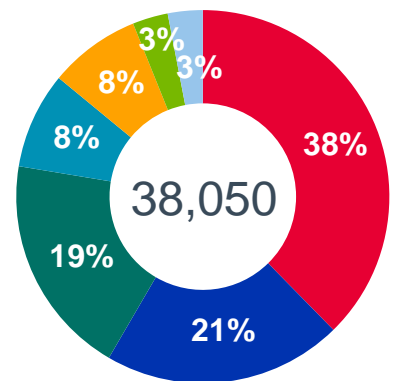
2015 - 2034



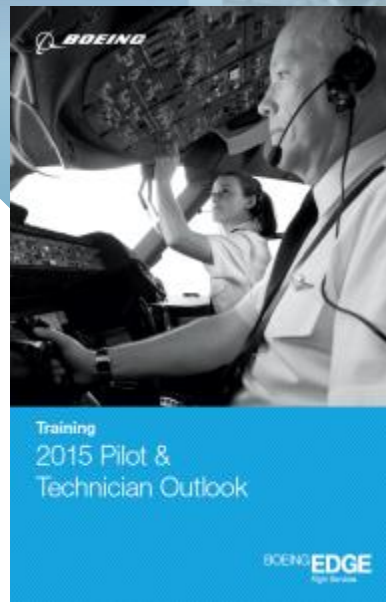
New airplane deliveries by region

2015 - 2034

Region	Airplanes
Asia	14,330
North America	7,890
Europe	7,310
Middle East	3,180
Latin America	3,020
Africa	1,170
C.I.S.	1,150
World Total	38,050



How is the Pilot and Technician Outlook created?



Demand for commercial airline pilots

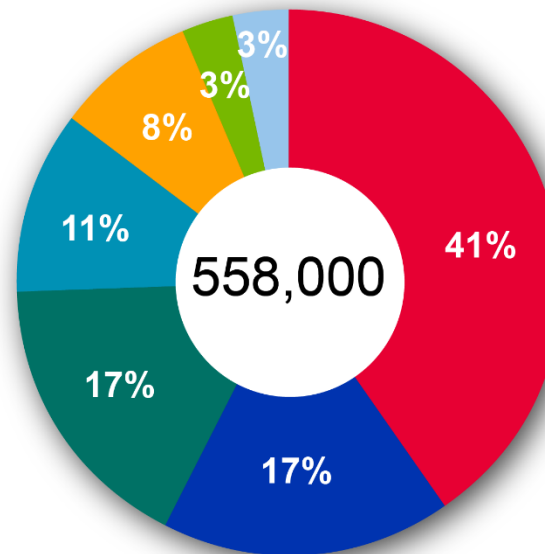
2015 Pilot & Technician Outlook



New Pilots by Region

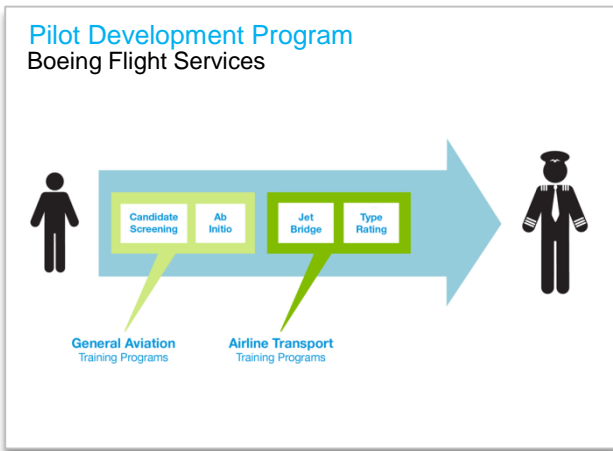
2015-2034

● Asia Pacific	226,000
● Europe	95,000
● North America	95,000
● Middle East	60,000
● Latin America	47,000
● C.I.S.	17,000
● Africa	18,000
World Total	558,000



What is Boeing Flight Services doing?

Engaging tomorrow's workforce today!



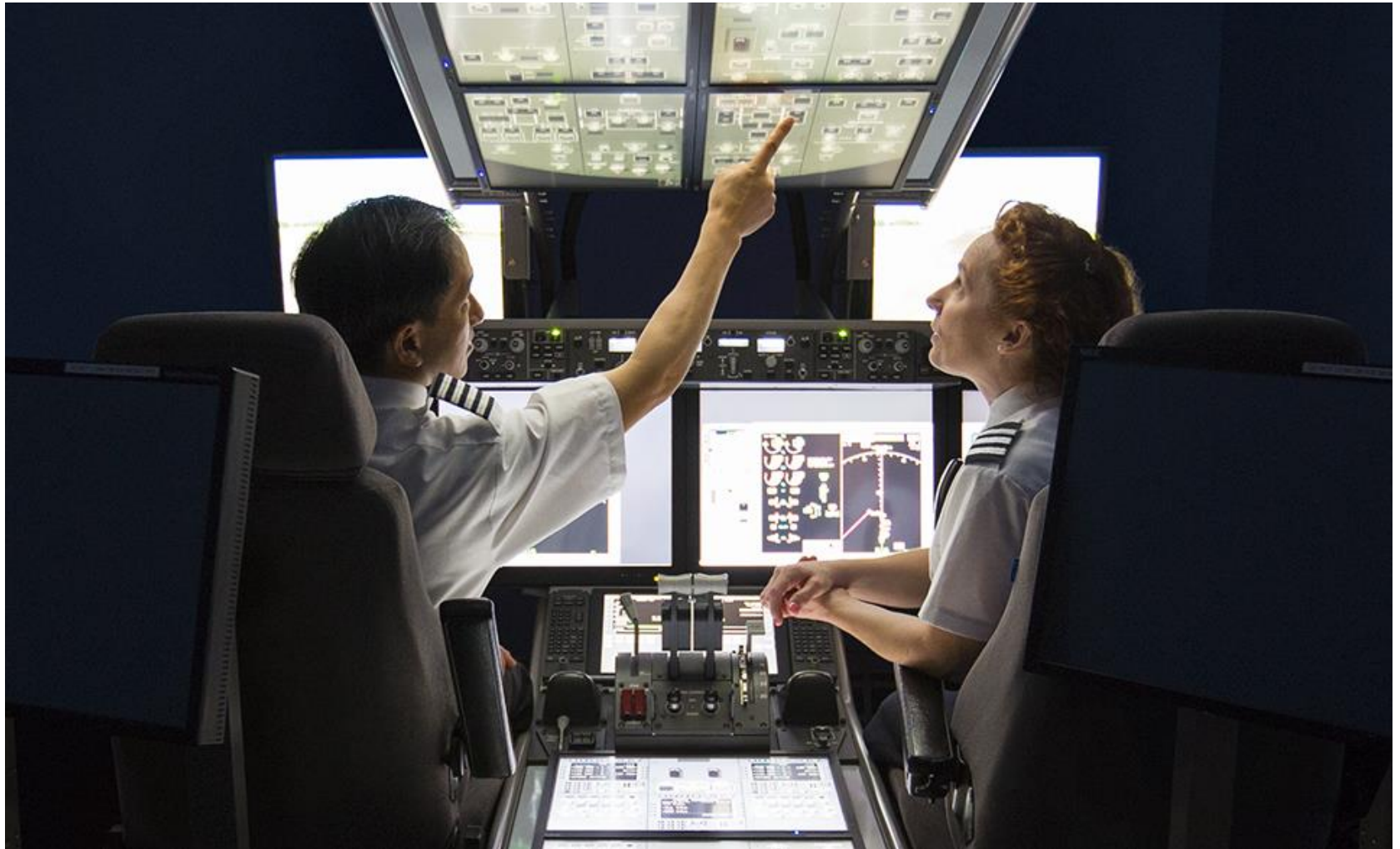
Flight Services Global Training Network

Bringing training closer to our customers around the world



Robust solutions

Comprehensive flight training and pilot solutions from Boeing





<http://www.boeing.com/cmo>