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• Impact of COVID-19
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World passenger traffic evolution

1945 – 2021*

-46 to -49%
decline in world total passengers in 2021* vs. 2019

-60%
decline in world total passengers in 2020

* Source: ICAO Air Transport
Monthly passenger numbers in 2020-21 vs. 2019

ICAO Estimates
SIA GROUP PASSENGER CARRIAGE PLUNGES BY 99.5% LEADING TO A $1 BILLION NET LOSS IN THE FIRST QUARTER

- Group revenue dominated by Cargo contribution on the back of strong demand for airfreight
- Recovery trajectory in international air travel is slower than initially expected
- Fresh liquidity from rights issue strengthens financial position to tackle Covid-19 challenges
12 October 2020

DIRECTIVE NO. 9 OF 2020 (COVID-19 MEASURES FOR SINGAPORE AIR OPERATORS)

Pursuant to section 4H(1)(a) of the Air Navigation Act, the Chief Executive of the Civil Aviation Authority of Singapore (also known by the designation “Director General of Civil Aviation”), acting under power delegated to him by the Authority, considers it necessary to issue the Directive No. 9/2020 at the Annex in the interests of protecting public health because of the global COVID-19 situation.

International Civil Aviation Organization

Council Aviation Recovery Task Force (CART)
Scale of Operations

Mode of Operations
Our Restart Process

Back to the SKIES!

Ecosystem readiness

Supply Chain

Gov + Health

Pax, Staff & Crew

License, Certification & Manpower

Ops Readiness

Travel Experience

End-to-end journey
A Mindful Approach

- People  (Cultivate Resilience)
- Process  (Reduce the Guesswork)
- Product  (A New Beginning)
Thank you